

R2.15

67/14  
C



INTERVIEW WITH MR. WILDER

Thursday, January 7, 1943

Subject: Blocks allowed to eat at school mess

Question: "How have you based your outline, zoning the blocks for your noon lunch."

Answer: The Teacher Survey Committee and I have found that the distance from school to Ward V, as far as Block 47, 44, and 41, is less than the distance from school to Blocks 26, 29, and 38; therefore, we have allowed students living in Blocks 26, 29, 38, and blocks south of that ward and Ward VI to eat at our school mess. Whereas in Ward V only those living in 48, 43, and 42 have been allowed tickets

We know the difference in distance, from school to those blocks eliminated in Ward V and those blocks in Ward II allowed to eat, is only a matter of a few feet. But our accommodation in the kitchen and dining room is limited to about 800 people. Therefore, a line must be drawn somewhere, even though it might be only a very thin line.

We hope that as we progress with our noon lunches for students, we will be able to work out a feasible plan whereby all outlined blocks will be included in our noon lunch program. I know that in Ward V, including the three southernmost blocks and eliminating the six northern blocks is drawing the line very thinly, but our feeling is to include as many blocks as possible. In the event that we find that we are able to accommodate the other six blocks, we will do so immediately. But at the present time, it is very hard to include those blocks that have been eliminated.

Chester Ogi  
Chester Ogi  
Technical Researchman



COPY

January 12, 1943

To: Mr. H. Coverley  
Project Director

From: Planning Board

Subject: Coal Work by farm laborers

Dear Mr. Coverley:

Enclosed you will find a memorandum from the farm workers. The two conditions were reached by the farm workers at a meeting this afternoon in which I was present.

In behalf of the Planning Board, I would appreciate your consideration of these two points in order that we may maintain peace within the Project.

Very truly yours,

---

M. Yamashita, Chairman

cc; Councilmen  
Farm Workers



COPY

MEMORANDUM

January 12, 1943

To; Mr. H. Coverley, Project Director

From: Farm Workers

Subject: Coal Work

All the farm workers are willing to do coal work when you need us for that purpose upon the following conditions:

1. The project director will give the coal work to the farm workers with all powers and responsibilities and no outsiders has anything to do or say about our work.
2. The project director will issue statements to farm workers and also to regular coal crews and foremen concerning these problems.

/s/

James Yoda, Committee Representative of Farm Laborers

cc: Councilmen  
Farm Workers



COPY

MEMORANDUM

January 20, 1943

TO: Mr. H. M. Coverley  
Project Director

FROM: M. Yamashita, Chairman of the Planning Board

SUBJECT: Syphilitic Tests  
Re: P.D.O.

Dear Mr. Coverley:

I have your memorandum of January 15, regarding the source of supply for equipment and material needed for Kline Tests.

The information received by our research department is as follows: The needed equipment and material may be purchased from Bruan-Knecht-Heimann-Company, 1400 16th Street, San Francisco, California or from Aloe Company, 109 New Montgomery Street, San Francisco, California. The two companies mentioned above have been tried by the W.R.A., with no results; but at the same time, the material now being used in the Base Hospital laboratory for Kline Tests are privately owned and have been bought by individuals in recent date from the Bruan-Knecht-Heimann-Company.

Material and equipment essential for the Kline Tests are as follows:

Pipette 1 c.c., graduated in 0.01 c. c.  
Pipette .02 c.c., graduated in 0.001 c.c.  
(Serological) 3 dozens each  
Kline antigen, 35 c.c.  
(Can be obtained at the State Laboratory)  
Cholesterin, c.p. Pfanstiehl 100gm.  
Alcohol, ethyl, 200 proof--5 gal.

Estimate maximum cost of this equipment will be about \$75.00.

At the present time all material used in making Kline Tests are privately owned. We would appreciate your consulting the Base Hospital for confirmation and your attention on the subject immediately.

Very truly yours,

PLANNING BOARD

---

M. Yamashita, Chairman

mh



MEMORANDUM

January 20, 1943

To: Messrs. M. C. Cooke and R. E. Peck

From: Planning Board

Subject: Letter of Mr. Kumasawa

Gentlemen:

This is to advise you that we have in our hands a memorandum from Mr. George Kumasawa, Assistant Project Steward to Mr. Elmer L. Shirrell, our past Project Director, dated October 6, 1942, subject dealing with analysis of mess situation: recommended correction and organization. We have studied the letter of Mr. Kumasawa very carefully, and it has been brought before our Board meeting.

The Planning Board of Directors feel that the contents of Mr. Kumasawa's letter are truthful and worthwhile of consideration by your office. The Board of Directors is sending you the memorandum of Mr. Kumasawa, and we hope to meet with you at your earliest convenience to discuss possibilities of improving the mess and supply department.

We would appreciate it if you would let us know when you would be available at your office for discussing the contents of the letter.

Respectfully yours,

PLANNING BOARD

M. Yamashita, Chairman

mh



COPY

MEMORANDUM

January 22, 1943

TO: Mr. Harvey M. Coverley  
Project Director

FROM: Planning Board

SUBJECT: Library of Japanese Books

A library of Japanese books is very badly in demand.

May we have an interview with you on this matter at your earliest convenience? Please instruct the office as to when you are available.

Thank you.

---

Daisuke, Kitagawa,  
Committee Member

mh



OFFICE MEMORANDUM

TULE LAKE PROJECT

TULE LAKE, CALIFORNIA

February 1, 1943

TO: Fair Practice Board

FROM: Planning Board

Attention: Mr. Masao Kawada

We were called by the Ambulance Corp of the Base Hospital today at 2:00 p.m. about the various complaints against Dr. Pedicord, Base Hospital Medical Officer. Mr. Frank Tode, and two of his ambulance drivers came to our office and related the various complaints and asked the assistance of the Planning Board in clearing the present controversy within the hospital.

We have referred the Base Hospital Ambulance Corp to your Fair Practice Board. We have advised them to contact you in written memorandum form and in person.

We hope that you will give them your immediate attention and consideration.

Respectfully yours,

K. Yoshida, Executive  
Secretary Planning Board

KY:ln



WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

February 5, 1943

MEMORANDUM TO: Mr. Harry Mayeda, President  
Community Council

Mr. Masahide Yamashita, Chairman,  
Planning Board

SUBJECT: Issuance of shoes

Confirming the understanding reached at a conference held in my office on the afternoon of February 5, 1943, and pursuant to authority extended to me by the Director of the War Relocation Authority, I will make available out of stocks already purchased and on hand, 5000 pairs of shoes for issuance to evacuees employed on the Project as of October 21, 1942, who were promised the issuance of shoes prior to that date. The distribution is to be carried out as follows:

1. All eligible evacuee employees of the Mess Management Section will be issued one (1) pair of shoes each (approximately 2200 pairs).
2. All eligible evacuee employees of the Fire Control Section will be issued one (1) pair of shoes each (approximately 116 pairs).
3. All eligible evacuee Internal Security Wardens will be issued one (1) pair of shoes each (approximately 165 pairs).
4. The balance of shoes remaining after the foregoing distributions will be issued to other eligible evacuee workers to whom the issuance of shoes was promised prior to October 21, 1942.

If the balance remaining after the distributions mentioned in paragraphs 1, 2, and 3 above, is not sufficient to provide for the issuance of one (1) pair of shoes to all eligible workers to whom promises of issuance were made, then the remaining shoes will be distributed pro rata by divisions.



Memo to: Harry Mayeda  
Mr. Yamashita

February 5, 1943

It is expressly understood and agreed that the Community Council and the Planning Board, acting jointly, will determine the number of pairs of shoes to be distributed to each Division under paragraph 4 above. Upon receipt of an approved distribution list signed by each of you, the Administration will conclude that such list is final and embraces all persons to whom issuance of shoes was promised and who are eligible to receive them.

It is further understood and agreed that only persons to whom the issuance of shoes was promised prior to October 21, 1942 and who are still employed in the same Division on the same type of work as they were on that date, will be issued shoes.

It is further understood and agreed that when the said 500 pairs of shoes have been issued in accordance with the foregoing, that no other shoes whatever will be purchased or will be made available by the WRA for this purpose.

It is further understood and agreed that all shoes issued in accordance with the foregoing will remain the property of the Government and will be issued as a loan. Any employee to whom shoes are issued will be required upon termination of his services or upon a transfer to a different type of employment, to return the shoes so issued. Shoes so issued are to be worn only in the performance of the tasks in which the receiver is employed and are not for general use.

- It is further understood and agreed that no shoes shall be issued to any person or to any Division to whom shoes were not promised prior to October 21, 1942.

It is further expressly agreed that the WRA makes no guarantee that the 5000 pairs of shoes made available for issuance will be of the right types of sizes to meet the needs of any individual or group of individual employees and the Administration cannot undertake the exchange of any shoes or to purchase additional shoes if the distribution of sizes is not properly correlated to individual requirements.

/s/ Harvey M. Coverley  
Project Director



WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

February 8, 1943

MEMORANDUM TO: Mr. K. Hamatani, Chairman,  
Construction Committee

SUBJECT: Issuance of Shoes

This will acknowledge your memorandum of February 4 inquiring regarding the issuance of shoes to employees of the Public Works Division.

Pursuant to the understanding reached in my last conference with your Committee, I communicated with Mr. Shirrell to obtain his confirmation of the alleged promise made to the construction workers on this subject. In his reply, Mr. Shirrell advised that he had made no commitments except to the Internal Security Wardens, firemen, and to the mess workers.

In view of this complication in the contentions of the respective parties to the alleged promise, and in view of the probability of similar claims arising from other groups, I have determined to refer the entire matter of the issuance of shoes to the Community Council and the Planning Board acting jointly. A complete understanding has been reached with representatives of those two bodies, and they have assumed responsibility under mutually acceptable conditions, to arbitrate the whole matter. I have agreed to abide by their joint decision.

Harvey M. Coverley  
Project Director

Copy to:  
Mr. Yamashita



COPY

MEMORANDUM

February 25, 1943

TO: Mr. Harvey M. Coverley, Project Director  
FROM: Community Council and the Planning Board  
SUBJECT: Shoes

Dear Mr. Coverley:

The Research Department of the Planning Board has investigated those departments in the work corp, and we herewith submit information compiled.

It has been impossible for the Research Department to obtain accurate figures and information of those who have already received shoes from the War Relocation Authority; therefore, we are submitting the complete personnel of all departments that have been promised shoes by any one member of the appointed personnel.

This list complies with all terms listed in your memorandum of February 5, 1943.

We feel that the information we submit herewith is complete and thorough, and that we have not omitted any Division, Department nor Section of the work corp in our investigation.

Very truly yours,

---

Masahide Yamashita

---

Harry Mayeda

MY/HM  
ln



<u>COPY</u>	DEPARTMENT	RESPONSIBLE HEAD	TOTAL EMPLOY- EES NOW WORKING	EMPL- OYEEES RECEIVED SHOES	EMPLOY- EES WHO HAVE NOT RECEIVED SHOES	Commitment made	Date of Promise
	<u>WATER AND SEWERAGE</u>						BEGINNING of SEPT.
	Plumbing	Bergman	21	0	21		
	Sewage	Kanetomi	18	0	18		11
	Pumpmen		2	0	2		
	<u>CONSTRUCTION</u>	Christensen	480	152	328	Shirrell	9-23-42
	<u>CIVIC ORGANIZATION</u>	Fleming	66	0	66		
	<u>GARAGE</u>						
	Blacksmith	Ikeuchi, Isami	4	1	3		
	Heavy Equipment	Hamatani, Pete	11	4	7		
	Janitor	Iwasaki, Tom	3	1	2		
	Machinist	Yoshizuka, Jack	5	4	1		
	Shop	Okada, Stanley	53	28	25		
	<u>BUDGET AND FINANCE</u>						FIRST PART of October.
	Timekeeper	Jim Takeuchi	6	0	6	Kelly	
	<u>MAINTENANCE</u>						
	General Maintenance	N. Ishida	40	0	40	Hayes	
	Tin Shop	Higashino	4	0	4	Hayes	
	Refrigerator Crew	Matsuoka	5	0	5	Hayes	
	Fuel Crew	George Miyoshi	15	0	15	Hayes	
	Garbage (wet)	Woodrow Shiogi	14	0	14	Hayes	
	Garbage (dry)	Ray Komure	61	0	61	Hayes	
	Stove Crew	I. Okada	22	0	22	Hayes	
	Carpenters	S. Saito	16	0	16	Hayes	
	<u>PUBLIC UTILITY</u>						
	Ward I	S. Sekiya	68	0	68	Hayes	
	Ward II	M. Shimotori	69	0	69	Hayes	
	Ward III	K. Fujioka	70	0	70	Hayes	
	Ward IV	Kazup Murakami	69	0	69	Hayes	
	Ward V	M. Yamada	89	0	89	Hayes	
	Ward VI	C. Mizumoto	58	0	58	Hayes	
	Ward VI <sup>1</sup>	M. Morita	59	0	59	Hayes	
	School	N. Fukuyama	36	0	36	Hayes	
	Personnel Area	Yoichi Watanabe	83	0	83	Hayes	
	<u>WAREHOUSE</u>	Klink Ling	265	85	200	Hayes & Ling	7-42
	<u>FURNITURE FACTORY</u>	Asazawa, Shochi					
		Kaita, Noboru	12	0		Hayes	9-15-42
	<u>AGRICULTURE</u>						
	Hog Farm	George T. Sakoda	46	0	46	Eastman	10-14-42



DEPARTMENT	RESPONSIBLE HEAD	Total EMPLOY- EES NOW WORKING	EMPLOY- EES RECEIVED SHOES	EMPLOY- EES WHO HAVE NOT REC'D SHOES	COMMITMENT MADE	DATE OF PROMISE
<u>HOSPITAL</u>						
Janitors	Sen Fujii	58	0	58	Shirrell	
Laundry	Mayeda	14	0	14	CARSON & SHIRRELL	10-1-42
Boiler Room	Fukumiyō	9	0	0	Shirrell	
Steam Attendant	Mano	5	0	5	Shirrell	
Warehouse	Wada	8	0	8	Shirrell	
Sanitary Corp	Imai	9	0	9	Shirrell	
First Aid	Takeda	3	0	3	Shirrell	
Messenger	Geo. Iseri	6	0	6	Shirrell	
Hospital Kitchen	Seto	40	0	40	Shirrell	
<u>COMMUNITY ACTIVITIES</u>	Harry Mayeda	91	0	91	Shirrell	SOMETIME IN OCTOBER
<u>PLACEMENT</u>	Frank Smith	4	1	3	Frank Smith	
<u>ELECTRICAL DEPARTMENT</u>	Otis Roper	18		3		
<u>MOTOR POOL</u>	Cooke and Failing	187	83	104		
<u>FARM PRODUCTION</u>	Fred Sakata	247	200	47	Eastman & Hayes	8-1-42
<u>POULTRY FARM</u>	Makino	45	0	45	Hayes	(APPROX.) 10-1-42
<u>MARKETING</u>						
Packing Shed	Hudson	93	0	93	Hayes	PRIOR TO 10-20-42
<u>HOG SLAUGHTERER</u>	Hudson	14	0	14	Hayes	PRIOR TO 10-20-42
<u>FREIGHT, LUMBER AND COAL</u>	Oki, Motomatsu, Tom Yoshida	206	(WE ARE UNABLE TO FIND RECORDS OF SHOES ISSUED)		Hayes	AUG. 1942
Coal ←						
Lumber	Kazuo Ono	30	0	30		
<u>PLANNING BOARD</u>	Fleming	3	0	3		



REPORT: In regard to issuance of shoes

April 9, 1943

The complaint that occurred in regard to the issuance of shoes was due to a discrepancy between the memorandum issued by Mr. Coverley on February 5, 1943 to the Community Council and the Planning Board and the memorandum issued by Mr. Hayes on March 15, 1943 to each division head stating the eligibility of the receivers.

Mr. Coverley's memorandum states that only persons to whom the issuance of shoes was promised prior to October 21, 1942 and who are still employed in the same Division on the same type of work as they were on that date will be issued shoes. However, the memorandum issued by Mr. Hayes states that only persons to whom the issuance of shoes was promised prior to October 21, 1942 and who had not up until that time or since been furnished shoes would be issued shoes under the agreement. (A copy of the memorandum issued by Mr. Hayes was obtained from Mr. Bello's office)

All the workers in the Divisions that followed Mr. Hayes' memorandum have received shoes, regardless of whether or not they have worked in the same Division prior to and since October 21, 1942.

The Public Works Division followed Mr. Coverley's memorandum; consequently, many workers in this Division did not receive shoes.

Since Mr. Bello's office has followed Mr. Hayes' instructions in regard to the issuance of shoes, all those who have been working in this project prior to October 21, 1942 and who have not received shoes before have all been issued shoes.

The following is the Division's condition in regard to the shoe situation:

1. Warehouse Workers and Coal Crew

All workers, who have not received shoes before, were issued shoes.

2. Agriculture and Industrial Division

All workers, who have not received shoes before, were issued shoes.

- A. Poultry Farm

Forty-six (46) workers received shoes.  
From this number, ten (10) workers  
started work after October 21, 1942.



REPORT: Shoes  
April 9, 1943

B. Farm Production

Fifty-one (51) workers received shoes. From this number, twelve (12) workers started work after October 21, 1942.

C. Hog Farm

Forty-one workers, including part-time workers, received shoes. From this number, twenty (20) workers started work after October 21, 1942.

D. Packing Shed

Fifty (50) workers received shoes. From this number, two (2) workers started work after October 21, 1942.

E. Hog Slaughter House

Ten (10) workers received shoes. All ten (10) workers started work after October 21, 1942.

3. Hospital (Janitors, Laundry workers, Boiler Room, Steam Attendants, Warehouse, Sanitary Corps, First Aid, Messengers, Hospital Kitchen)

One hundred and fifty-two (152) workers received shoes. From this number, sixty-two (62) started work after October 21, 1942.

4. Garage

Thirty-eight (38) workers received shoes. From this number, thirty-three (33) started work after October 21, 1942.

5. Furniture Factory (War workers)

Eleven (11) workers received shoes. All eleven (11) workers worked prior to October 21, 1942.

6. Motor Pool

Eighty (80) workers received shoes. From this number, twenty-six (26) workers started work after October 21, 1942.



REPORT: Shoes  
April 9, 1943

7. Public Works Division

Since this Division followed Mr. Coverley's memorandum, many workers did not receive shoes. It seems that Mr. Slattery sent out a memorandum to his sections informing them of the eligibility of the receivers as stated in Mr. Coverley's memorandum and addressing it as in reference to Mr. Hayes memorandum. (A copy of Mr. Slattery's memorandum was obtained from the Maintenance Office )

A. Maintenance

Five hundred and eight (508) workers received shoes.

Two hundred and seventy-four (274) workers did not receive shoes because they started working after October 21, 1942.

B. Construction and Plumbing

Due to the fact that a few eligible workers have not received their shoes and are now under negotiation, the correct number will be given later.

According to the report from Mr. Bello's office, there are still two thousand one hundred and forty-three (2,143) pairs of shoes remaining in the Government Property Control Warehouse.

Respectfully submitted,

---

M. Watanabe, Technician

MW:ln



WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

In reply, please  
refer to: PDO

May 13, 1943

MEMORANDUM TO: Mr. K. Yoshida, Executive Secretary  
Planning Board, 1308

SUBJECT: Issuance of shoes

Confirming our conversation of this morning regarding the issuance of shoes under the terms and conditions set forth in my memorandum of February 5, 1943, please be advised that no evacuee workers who received shoes who were ineligible will be required to pay for them. It is quite possible, however, that they may be required to return them.

/s/ Harvey M. Coverley

Harvey M. Coverley  
Project Director



WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

April 22, 1943

MEMORANDUM TO: Mr. Harvey M. Coverley, Project Director  
FROM: Planning Board Research Department  
SUBJECT: Shoes Issuances

Dear Mr. Coverley:

Some time has elapsed since our last meeting with you on the matter of shoes. We sincerely regret this, but we found it necessary to conduct further investigations into the distributions as there seemed to be discrepancies between the report submitted by us and the number of shoes issued.

Upon looking into complaints that came into the Planning Board office, we found that a difference in the instructions issued by your office and that of Mr. Hayes had caused the confusion. We are enclosing a copy of the memorandum sent by Mr. Hayes to the various division heads. You will note that it does not contain a clause stating the condition given on Page 2, Paragraph 2 of your memorandum of February 5, 1943 to the Messrs. Harry Mayeda and Masahide Yamashita.

It seems that most of the departments sent in requisitions to Mr. Bello on the basis of Mr. Hayes' instructions, and Mr. Bello acted accordingly. Only Mr. Slattery of the Public Works Division acted on instructions given in your memorandum.

The following is a report on investigation made by one of our research men on the issuances of shoes already completed:

1. Warehouse Workers and Coal Crew

All workers, who have not received shoes before, were issued shoes.



## 2. Agriculture and Industrial Division

All workers, who have not received shoes before, were issued shoes.

## A. Poultry Farm

Forty-six (46) workers received shoes. From this number, ten (10) workers started work after October 21, 1942.

## B. Farm Projection

Fifty-one (51) workers received shoes. From this number, twelve (12) workers started work after October 21, 1942.

## C. Hog Farm

Forty-one (41) workers, including part-time workers, received shoes. From this number, twenty (20) workers started work after October 21, 1942.

## D. Packing Shed

Fifty (50) workers received shoes. From this number, two (2) workers started work after October 21, 1942.

## E. Hog Slaughter House

Ten (10) workers received shoes. All ten (10) workers started work after October 21, 1942.

## 3. Hospital (Janitors, Laundry workers, Boiler Room, Steam Attendants, Warehouse, Sanitary Corps, First Aid, Messengers. Hospital Kitchen)

One hundred and fifty-two (152) workers received shoes. From this number, sixty-two (62) started work after October 21, 1942.

## 4. Garage

Thirty-eight (38) workers received shoes. From this number, thirty-three (33) started work after October 21, 1942.



## 5. Furniture Factory (War Workers)

Eleven (11) workers received shoes. All eleven (11) workers worked prior to October 21, 1942.

## 6. Motor Pool

Eighty (80) workers received shoes. From this number, twenty-six (26) workers started work after October 21, 1942.

## 7. Public Works Division

Since this Division followed Mr. Coverley's memorandum, many workers did not receive shoes. It seems that Mr. Slattery sent out a memorandum to his sections informing them of the eligibility of the receivers as stated in Mr. Coverley's memorandum and addressing it as in reference to Mr. Hayes memorandum. (A copy of Mr. Slattery's memorandum was obtained from the Maintenance Office.)

## A. Maintenance

Five hundred and eight (508) workers received shoes.

Two hundred and seventy-four (274) workers did not receive shoes because they started working after October 21, 1942.

Because of these conditions, complaints pour in continuously from departments under Mr. Slattery. Two hundred and seventy-four (274) from Maintenance Department, eighty-three (83) from the Construction Department, and eight (8) from the Plumbing Department are affected. In as much as other divisions have been issued shoes on instructions given by a member of the administrative staff responsible for such issuances, we felt that it would be more advisable to treat departments under Mr. Slattery in the same way, though this is not as we originally planned. Mr. Slattery has told our research man that he would be glad to endorse requisitions on condition that such an arrangement would be approved by the Project Director and the Planning Board.



Mr. Coverley

Page 4

April 22, 1943

There were two thousand eighteen (2,018) pairs of shoes  
in the warehouse on April 19, 1943 according to Mr. Bello.

Very truly yours,

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K. Yoshida, Executive Secretary  
of the Planning Board

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M. Watanabe, Research Technician

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Harry Mayeda

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Encl



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P  
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WAR RELOCATION AUTHORITY

Tule Lake Project

March 19, 1943

MEMORANDUM TO: All Section Heads  
Public Works Division

SUBJECT: Issuance of Shoes

In accordance with Mr. Hayes' memorandum of March 15, 1943, it is now possible to prepare requisitions for certain amount of shoes.

The various organizations charged with the responsibility for determining the issuance of shoes have imposed the following conditions:

Only persons who have been promised shoes prior to October 21, 1942, and who are still employed in the same Division on the same type of work as they were on that date will be eligible to receive shoes. Another condition imposed requires that all shoes must be returned to the issuing section if the employee transfers to another type of work or is terminated. All shoes are issued on a loan basis and for the use of the employee on the work in which he is engaged.

You should give this information wide publicity within your section and prepare a list of individuals who believe they can qualify under the above conditions. Upon receipt of your list we will have it checked for employment record by our Timekeeping Section. Should the official records of the individuals later reveal they are ineligible, deductions will be made from their clothing allowances to cover the value of shoes thus issued.

/s/ F. W. Slattery  
Chief, Public Works Division

cc-Fujioka  
Hiyama  
Katsuyama  
Planning Board



WAR RELOCATION AUTHORITY

Tule Lake Project  
Newell, California

March 15, 1943

MEMORANDUM TO: Mr. F. W. Slattery  
Mr. Paul Fleming  
Mr. Mortimer C. Cooke  
Mr. Fred L. Conner  
Mr. C. J. Benz  
Mr. C. E. Zimmer  
Mr. Frank Smith  
Dr. R. M. Pedicord

At a meeting held in the office of the Project Director and attended by the Project Director and representatives of the Planning Board and City Council, it was agreed that certain promises having been made prior to October 21 concerning the issuance of shoes to certain groups would be met. Distribution was to be carried out as follows:

1. All eligible evacuee employees of the Mess Management Section will be issued one (1) pair of shoes each (approximately 2,200 pairs).
2. All eligible evacuee employees of the Fire Control Section will be issued one (1) pair of shoes each (approximately 116 pairs).
3. All eligible evacuee Internal Security Wardens will be issued one (1) pair of shoes each (approximately 165 pairs.)
4. Balance of shoes remaining after the foregoing distributions will be issued to other eligible evacuee workers to whom the issuance of shoes was promised prior to October 21, 1942.

At the meeting it was expressly understood and agreed that the Community Council and the Planning Board, acting jointly, would determine the number of pairs of shoes to be distributed in each division under Paragraph 4 above. It was further understood that only persons to whom the issuance of



shoes was promised prior to October 21 and who had not up until that time or since been furnished shoes would be issued shoes under the agreement. Accordingly the attached tabulation has been prepared. It reflects the findings of the committee and has now been approved by the Project Director.

It is therefore requested that following the tabulation you have prepared requisitions covering those workers in your division reflected in the tabulation and that the requisitions be presented to the warehouse for issuance. Your prompt attention to this detail is requested.

J. O. Hayes  
Acting Project Director

Attachment



MEMORANDUM

C-0  
February 12, 1943

TO:

FROM: Daisuke Kitagawa

Subject: Appointment with Mr. Coverley

Today (Friday) at 1:30 p.m., the Mediation Commission and the Organization Committee of the Construction Department are to meet with Mr. H. M. Coverley, Project Director, at the Administration Bldg.

Yours truly,

Daisuke Kitagawa

DK:ln



WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

February 25, 1943

MEMORANDUM TO: Planning Board

FROM: J. O. Hayes  
Assistant Project Director

SUBJECT: Coal

During the past several days there have been very few members of the coal crew that worked. Consequently, we have today twenty-seven cars of coal on our siding. Demurrage charges are building up; and the longer the condition remains uncorrected, the more danger there is in having an embargo placed on the Project. If not corrected within the next day or so, it is going to be necessary for us to dispose of some of the coal.

A possible solution is for all members of the coal crew to return to their duties after which the farm crew will be willing to assist. May I have your immediate answer?

J. O. Hayes  
Assistant Project Director



PLANNING BOARD MEMBERS  
Temporary Set-up Commencing  
February 24, 1943

BLOCK	NAME	ADDRESS
Ward I		
4		
5	Shigehara, Hikozaemon	516-D
6		
13	Okamoto, Kumaharu	1318-D
14	Tanaka, H.	1405-C
15	Sasaki, Mokichi	1513-A
16	Yada, Jim Misao	1601-C
17	Tsutsui, Tom	1719-A
18	Hirotsu, Masaichi	1806-C
Ward II		
25	Nishida, Yoshio	2506-D
26	Komiyama, Kichihei	2616-B
27	Tanaka, Yukio	2703-B
28	Urashi, Sakae	2815-D
29	Akitsuki, Byron	2904-B
30	Nakamura, Kichisuke	3014-A
37	Kito, Jinnosuke	3719-E
38	Kokawa, Toshiro	3816-A
39	Hoshiko, Hiroshi	3902-D



## BLOCK

## NAME

## ADDRESS

## Ward III

22	Omachi, Masao	2205-A
23	Yoshiyama, Masao	2317-A
24	Fukuda, Shoichi	2407-B
31	Fujii, Ryuei	3106-A
32	Nakamura, Kaneichi	3206-C
33	Nakamura, Isamu	3317-B
34	Imai, Seiichi	3404-A
35	Dote, Asato	3503-B
36	Yoshihara, Tokuichi	3601-A

## Ward IV

7	Kitazumi, Zenpei	704-A
8	Murakami, Kwenryu	802-D
9	Sato, Sekizo	915-B
10	Asato, Kano	
11	Tenma, Itsuo	1107-B
12	Matsuda, Masuo	1207-B
19	Ono, Chugero	1906-C
20	Ajima, Ushimatsu	2017-D
21	Kurosawa, R.	2101-D



BLOCK	NAME	ADDRESS
Ward V		
40	Makishima, Shunichi	4002-B
41	Tonomura, Yoshiro	4103-C
42	Abe, Shigeki	4206-C
43	Hibino, Yusaku	4314-D
44	Mitani, Kaname	4402-a
45	Matsumoto, Yasukichi	4514-A
46	Nakamura, Iwagoro	
47	Takesue, Kiju	4705-B
48	Sasaki, Kazuzo	4813-B

Ward VI		
49	Nakata, Hisakichi	4901C
50	Takeshita, Joe Seiichi	5014-F
51	Sugimoto, Kohachiro	5114-D
52	Yamamoto, Kichihei	5214-B
53	Otsubo, Abe, T.	5313-C
54	Kawakami, Uichi	5413-F
56	Matsumoto, Tokichi	5616-A
57	Abo, Ichitaro	5711-C
58	Asahara, Koji	5807-B
59	Hashimoto, Masamori	5901-B

Ward II. resigned en masse on Feb 26, 1943.



## BLOCK

## NAME

## ADDRESS

## Ward VII

67	Masugi, S	
68	Kobukada, Makoto	6805-A
69	Tsukamoto, Yasaburo	6904-A
70	Kadoyama, Hyakumatsu	7002-D
72	Migita, Torakichi	7211-E
73	Tanabe, Raiji	7312-C
74	Oishi, Matsuo	7417-BC



COPY

MEMORANDUM

February 25, 1943

TO: Mr. Harvey M. Coverley, Project Director  
FROM: Community Council and the Planning Board  
SUBJECT: Shoes

Dear Mr. Coverley:

The Research Department of the Planning Board has investigated those departments in the work corp, and we herewith submit information compiled.

It has been impossible for the Research Department to obtain accurate figures and information of those who have already received shoes from the War Relocation Authority; therefore, we are submitting the complete personnel of all departments that have been promised shoes by any one member of the appointed personnel.

This list complies with all terms listed in your memorandum of February 5, 1943.

We feel that the information we submit herewith is complete and thorough, and that we have not omitted any Division, Department nor Section of the work corp in our investigation.

Very truly yours,

---

Masahide Yamashita

---

Harry Mayeda

MY/HM  
ln



Tule Lake Project  
Newell, California

March 1, 1943

MSB-243

Planning Board  
Tule Lake Project  
Building 1308  
Newell, California

Gentlemen:

I was very much pleased to receive your memorandum of February 26, assuring me of the desire of the Planning Board to cooperate in the prevention of mob violence.

There is no force so destructive to a well ordered society as the uncontrolled and terroristic activities of wilful persons who take the law into their own hands. There is no crime so despicable or cowardly as the intentional assault of innocent persons by gangs of hoodlums.

I am sure that all the residents of Tule Lake Project will be heartened by the stand you have taken.

Sincerely yours,

Harvey M. Coverley  
Project Director



March 11, 1943

COAL CREW  
Grievances and Requests

Mr. Thompson checks heads with signed-in signatures. He tries to run the whole crew. When in trouble calls on foremen. The crew went home early yesterday. Mr. Thompson made the time-keeper take off an hour from the working time of all personnel. Last night the Coal Crew drivers were told that the Motor Pool drivers would take over this morning. Because he found that there were not enough Motor Pool drivers to operate the trucks, Mr. Thompson approached the Coal Crew drivers and told them to go to the Motor Pool and to pick up their own trucks. Upon contacting the Motor Pool, it was found that all the trucks were manned by the Motor Pool drivers. Mr. Thompson said nothing and made no efforts for an explanation.

Messrs. Weiss and Thompson were asked by the Coal Crew to notify Mr. Hayes to come to the office of the Coal Crew. Workers waited one hour for Mr. Hayes. He did not show up. The workers again approached Mr. Thompson. Mr. Thompson said that Mr. Hayes was not showing up and that he had contacted Mr. Hayes.

The Lumber Crew was also complaining about Mr. Thompson; because he made promises which he did not keep.

Sometime during October or November the Motor Pool drivers had taken over. This had not worked out satisfactorily as these boys limited their share of work to driving of trucks. There had been lack of coordination between the Coal Crew and the drivers. Mr. Cooke had ordered the Motor Pool to take over; and he had later returned the trucks to the Coal Crew drivers.

Lack of equipment: 1. shovels  
2. 15 trucks which accommodates only 90 workers.

Request: 1. soap (face) This item had been promised--but the promises had not been kept.

Requests: 1. Proper termination  
2. Time  
3. Mr. Thompson be notified with proper information



MEMORANDUM

March 12, 1943

TO: Mr. Joe O. Hayes, Acting Project Director

FROM: Planning Board

SUBJECT: Coal Crew Problem

Dear Mr. Hayes:

This memorandum is for the purpose of checking upon our verbal agreements made this morning when the Committee composed of the Planning Board and the members of the Coal Crew met with you.

I. Time

A basis of eight (8) hours a day will constitute a regular day's work according to the Administrative regulations. One (1) hour shall be given to the workers for taking his shower and one (1) hour shall be given to the workers for laundering. If at any time the Coal Crew completes the unloading of all cars of coal and kindling on the tracks, they will be allowed to return home, and at the same time receive their regular eight (8) hours credit for the day. For example, if there should be three (3) carloads of coal and one (1) carload of kindling wood, and if the time taken to unload these four (4) cars of material is three (3) hours, the workers will receive their credit of eight (8) hours on that day. Moreover, if by any chance there should be no coal to unload on any particular day, the coal workers shall report to work at their regular time to sign in and to receive orders from their Senior Foremen and do as instructed by the Senior Foremen; but the coal workers are not obligated to do any other type of work other than unloading of coal and kindling fuel. If there should be no coal on the tracks and if there should be a need of coal in the various blocks within the Colony, the Coal Crew will work from the stock pile as designated by the Senior Foremen.

Obviously if there should be no coal on the tracks at 8:00 a.m. in the morning and a shipment of coal should come in later in the day unknown to the Senior Foremen or his superiors, the Coal Crew will not be asked to work on that



day but will report and do that work on the following work day.

## II. Equipment

- A. That there shall be an increase in number of trucks to take care of the abnormal amount of coal when it is on the tracks.
- B. Shovels--that the diamond-shaped and flat (scoops) shovels shall be furnished the coal workers in order that there shall be more efficiency per man per hour in unloading coal from the cars.

## III. Drivers of Coal trucks.

The Foremen of the Coal Crew shall designate a definite driver for each truck. The Foremen shall instruct each and every driver that his responsibilities shall be the taking care of his truck and the equipment and see that his truck is in good order at all times, and also the driver shall help in loading and unloading of the coal from his truck. The list of the names of persons who shall be the truck drivers shall be reported to Mr. Failing of the Motor Pool Section, and these drivers, technically, shall be responsible to Mr. Failing. The direct supervision of the drivers shall be under the Foremen of the Coal Crew Section.

## IV. Supervision.

Members of the Coal Crew shall take orders from their respective Foremen, who in turn, shall receive orders from the Senior Foremen, and the work assignment of the Coal Crew is made with the consultation of the Senior Foremen and the appointed foremen of the Coal Crew.

The summary and analysis of the past disputes between the appointed personnel and the Coal Crew Section show that in practically each labor dispute, it has been through the misunderstandings and misinterpretations by some member within a work section or by one of the appointed personnel. You are no doubt aware of this situation after our conversation with you this morning on the actions of some of the members of the Coal Crew Section. We hope that this situation of misunderstandings and misinterpretations can



Mr. Joe O. Hayes--Page Three--March 12, 1943

be eliminated in order that the work may proceed in an orderly fashion, and at the same time, the sense of well-being and good cooperation may be maintained in the Coal Crew Section.

Very truly yours,

K. Yoshida, Executive Secretary  
of the Planning Board

Harry Mayeda

Coal Labor Committee

KY:ln  
cc: Mr. Bello  
Mr. Weiss  
Coal Crew Section



WAR RELOCATION AUTHORITY

It is agreed on March 12, 1943 by both parties that the following clauses are approved and henceforth that neither of the party shall have the right of cancelling this agreement without the approval of the other party.

Whereas the purpose of the employment shall be for the unloading coal and kindling from the freight cars.

That two hundred (200) workers shall be employed on this job.

Whereas sufficient equipment shall be furnished by the Administration for the workers -- (trucks, shovels, forks, and etc.)

That worker is not required to work not more than six (6) hours in any day in order to receive eight (8) hours credit per day, and also the workers shall be permitted to return (home) upon the completion of the work unloading the coal cars-- in which he (the worker) shall receive full eight (8) hours credit and also the worker shall not be responsible for the unloading of the coal which has arrived after the workers' departure from the place of duty until the following work day.

That the vehicles shall be operated by the appointed member of the crew by the foremen, and if other division drivers are furnished the crew will only unload from the above said (freight cars) cars.

That cleansing agent for clothes and facials shall be furnished for the workers, without charge to the workers, by the Administration.

Whereas part-time workers (students) shall be required to work after school six (6) days per week. On Saturdays the worker is required to work the agreed hours in clause four (4) and the worker shall receive full part-time payment.

Whereas the Administration shall place in connection with this work -- a man -- who is respectable and agreeable to the workers and also the crew may at any time demand his removal from this division when requested (by the crew).



1. Time -- Basis of 8 hrs. according to Adm.

- 1 hr. for clothes
- 1 hr. for shower

If not enough coal on tracks - Will be required to only unload cars and get 8 hrs. credit.  
If Blks.

2. Equipment

- (a) - Increase no. of trucks for abnormal amount.
- (b) - Shovels - Administration has ordered and will furnish more.

3. Drivers - Coal crew will designate definite driver list of names and turned into Failing - Such drivers shall be technically responsible to Failing- Direct supervision under foremen Coal Crew.



March 11, 1943

COAL CREW  
Grievances and Requests

Mr. Thompson checks heads with signed-in signatures. He tries to run the whole crew. When in trouble calls on foremen. The crew went home early yesterday. Mr. Thompson made the time-keeper take off an hour from the working time of all personnel. Last night the Coal Crew drivers were told that the Motor Pool drivers would take over the morning. Because he found that there were not enough Motor Pool drivers to operate the trucks, Mr. Thompson approached the Coal Crew drivers and told them to go to the Motor Pool and to pick up their own trucks. Upon contacting the Motor Pool, it was found that all the trucks were manned by the Motor Pool drivers. Mr. Thompson said nothing and made no efforts for an explanation.

Messrs. Weiss and Thompson were asked by the Coal Crew to notify Mr. Hayes to come to the office of the Coal Crew. Workers waited one hour for Mr. Hayes. He did not show up. The workers again approached Mr. Thompson. Mr. Thompson said that Mr. Hayes was not showing up and that he had contacted Mr. Hayes.

The Lumber Crew was also complaining about Mr. Thompson; because he made promises which he did not keep.

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Lack of equipment: 1. shovels  
2. 15 trucks which accommodates only 90 workers.

Request: 1. soap (face) This item had been promised--but the promises had not been kept.

Requests: 1. Proper termination  
2. Time  
3. Mr. Thompson be notified with proper information



MEMORANDUM

March 15, 1943

TO: Block Managers

FROM: Community Council and Planning Board

SUBJECT: Coal Shovels

Attention: All Block Residents

Notice is hereby given to all blocks to return all forks, scoop shovels, and other types of shovels belonging to the Coal Crew. There is an acute shortage of these equipment, and it is virtually impossible for the department to do the required work as the present supply of equipments is sufficient for only eighty (80) men, whereas, there are two hundred (200) men who make up the crew.

In the past a number of these tools belonging to the Coal Crew had been taken by the volunteer workers for their personal or for block uses, but the present situation makes it mandatory that they be returned. It has been called to our attention that the direct responsibility rests on the colonists, and drastic measures will have to be taken if orders are not complied with.

An understanding between Mr. Joe, C. Hayes and Dr. Harold S. Jacoby has been arranged. The Wardens will call in the near future to collect the above mentioned tools. To eliminate all embarrassments, block residents are requested to leave the tools at the Block Managers' offices. We ask that all blocks cooperate to make these equipments available to the Coal Crew as it is an absolute emergency.

Yours very truly,

COMMUNITY COUNCIL and  
PLANNING BOARD

ty



MEMORANDUM

March 15, 1943

TO: All Block Managers

FROM: Community Council and the Planning Board

Attention: All Colonists

The City Council and the Planning Board offices have been notified by the office of Mr. Joe O. Hayes that there is an accumulation of over forty (40) cars loaded with coal still on the tracks; and that unless these cars are unloaded immediately, there is a good possibility of an embargo being put upon this Project which would mean that there would be no food, fuel, and other needs for livelihood coming into the Project for at least sixty (60) days. It is absolutely essential that this present abnormal supply of coal be unloaded immediately; therefore we are asking for volunteers to help unload this coal as we have done twice in the past. Volunteers from each block will be picked up at 8:00 a.m., Wednesday, March 17, 1943; therefore we are asking full cooperation of the colonists from their respective blocks so that we may be assured of fuel and food in the future months.

The shortage of equipment is acute, and we are asking that shovels, forks, and other equipment belonging to the Coal Crew be returned from the blocks or colonists that have them, back to the coal distributing department.

May we remind you again that the present abnormal situation is acute and that we must have help from the volunteers.

Very truly yours,

COMMUNITY COUNCIL OFFICE and the  
PLANNING BOARD OFFICE

In

PLEASE ANNOUNCE--OPTIONAL



C-0

## COAL CREW WORKING AGREEMENT

March 15, 1943

The purpose of this employment shall be for the unloading of coal and kindling from the freight cars.

That two hundred (200) workers shall be employed on this job.

That sufficient equipment shall be furnished by the Administration for the Coal Crew--(Trucks, diamond pointed shovels, scoop shovels, forks, and etc.).

Whereas, the vehicles shall be operated by the drivers assigned by the Coal Crew Foremen. No person shall have the right to operate any vehicle unless the person is approved by both the foremen of the Coal Crew and the officers of the Motor Pool; and also the drivers are required to aid in the loading and unloading of their vehicle; and also the operator shall be responsible for his equipment. The drivers are required to follow the Motor Pool regulation. The drivers shall be technically responsible to the Motor Pool; therefore all complaints against a driver shall be made directly to the Senior Foremen, who in turn shall take into consideration or enforce any recommendation given them by the Motor Pool Section.

The basis of eight (8) hours shall constitute a work day. Whereas, the worker shall not be required to work more than six (6) hours in any day in order to receive eight (8) hours credit per day; that one (1) hour shall be given to the worker for washing his body; and also one (1) hour shall be given to the worker for laundering his clothes. If at any time the crew completes the unloading of all the coal and kindling cars on the tracks, the crew shall be permitted to return home in which he (coal worker) shall receive full eight (8) hours credit; and also the worker shall not be responsible for the unloading of the coal and kindling which has arrived after the workers departure from the place of duty until the following work day.

Members of the Coal Crew shall take orders only from their respective foreman, who in turn shall receive orders from the Senior Foremen; and the work assignment shall be made with the consultation of the Senior Foremen and the appointed foremen of the Coal Crew.



If at any time there is a shortage of coal in the Colony, the crew will work from the stock pile as designated by the Senior Foremen. Otherwise, this stock pile is kept as the reserve of the Colony in time of shortage.

At any time, the Administration shall not have the right of a dishonorable discharge of any worker without a proper notice prior to the discharge stating the reason for the discharging of the said person or persons.



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WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

In reply, please refer to:  
OAPD

April 6, 1943

MEMORANDUM TO: Harry Mayeda, Chester Ogi, and K. Yoshida  
SUBJECT: Coal Crew

I regret that I have been delayed in answering your memorandum of March 12 concerning the most recent disturbance experienced within the coal. Generally, I believe your memorandum pretty well bears out our discussions that centered around the disturbance. However and on the other hand, there are certain points which, I believe, justify some clarification.

First, let me again reaffirm that the discussions entered into and which surround the disturbance and subsequently your memorandum of March 12 did not constitute in any sense a working agreement. The authority vested in the Project does not provide this prerogative. The policy of the War Relocation Authority dealing with the employment of evacuees is set forth in the way of Administrative Instructions; and thus it is that we have no other alternative than to prescribe an eight-hour work day--44 hour work week--for all evacuees, which would include the coal crew.

It is not our thought that the fuel or coal crew should engage in other than the distribution and handling of fuel. On the other hand, we must retain administrative jurisdiction over this phase of the program as much as we do over other operations. Therefore, assignments will be given by the appointed and responsible member of the staff who is in charge of the operation. To him we shall look to see that fuel is distributed properly, i.e., that cars are promptly unloaded, that stock piles of coal and kindling are properly kept, that fuel is not stored too close to buildings, and that the size of the crew is consistent to carry on the operation in an economical manner



and in the best interest of the Government. While it is our thought that a 200-man crew is required at present to handle the operation, we cannot give any assurance or guarantee that this will continue to be the case for any definite period of time. As you may or may not know, every effort is being made to obtain equipment (additional track and hopper) that will not only simplify and speed up the operation, but as well make it possible to materially reduce the size of the crew.

In keeping within lines of the Authority, work assignments will be given the senior foreman by the appointed member of the staff in charge of the operation. Following this, it is only proper that any alignment of crews, appointing or changing truck drivers, changing of foremen, etc., shall only be made with the approval of the appointed representative in charge.

I wish again to point out that emergencies are continually developing that require the cooperation of everyone. Upon two or three occasions of late, for example, the Farm and Construction crews have recognized and met this and accordingly have been of valuable assistance in the handling of coal. It is only natural, therefore, that it would be expected of the fuel crew to reciprocate should this become necessary. Most certainly in every case it is in the interest of the Center. I hope that the fuel or coal crew will recognize this.

Let me again assure you that it is not the intent of the War Relocation Authority to administer any part of the program by force. On the other hand, neither will the Authority recognize or attempt to settle any disputes that are presented in the form of forceful demonstrations. The most recent problem of the coal crew could have been worked out without workers leaving their jobs in mass demonstration. The Administration has always been most willing to listen to grievances that are properly presented and, I believe, has been most fair in subsequent decisions that have been handed down. I hope, therefore, that, in common interest of all, various work groups recognize this



procedure as being the only way to settle a dispute and that accordingly future disputes are presented in an orderly and acceptable manner. Most certainly mass demonstrations gain nothing.

Finally, I wish to take this opportunity to thank each of you for the manner in which you arbitrated and presented the dispute and for your patience that was so apparent throughout the proceedings.

J. O. Hayes  
Assistant Project Director

Approved:

/S/ Harvey M. Coverley



COPY

WAR RELOCATION AUTHORITY

Tule Lake Project  
Newell, California

April 22, 1943

MEMORANDUM TO: Mr. Harvey M. Coverley, Project Director  
FROM: Planning Board Research Department  
SUBJECT: Shoes Issuances

Dear Mr. Coverley:

Some time has elapsed since our last meeting with you on the matter of shoes. We sincerely regret this, but we found it necessary to conduct further investigations into the distributions as there seemed to be discrepancies between the report submitted by us and the number of shoes issued.

Upon looking into complaints that came into the Planning Board Office, we found that a difference in the instructions issued by your office and that of Mr. Hayes had caused the confusion. We are enclosing a copy of the memorandum sent by Mr. Hayes to the various division heads. You will note that it does not contain a clause stating the condition given on Page 2, Paragraph 2 of your memorandum of February 5, 1943 to the Messrs. Harry Mayeda and Masahide Yamashita.

It seems that most of the departments sent in requisitions to Mr. Bello on the basis of Mr. Hayes' instructions, and Mr. Bello acted accordingly. Only Mr. Slattery of the Public Works Division acted on instructions given in your memorandum.

The following is a report on investigation made by one of our research man on the issuances of shoes already completed:

1. Warehouse Workers and Coal Crew

All workers, who have not received shoes before, were issued shoes.



## 2. Agriculture and Industrial Division

All workers, who have not received shoes before, were issued shoes.

## A. Poultry Farm

Forty-six (46) workers received shoes. From this number, ten (10) workers started work after October 21, 1942.

## B. Farm Production

Fifty-one (51) workers received shoes. From this number, twelve (12) workers started work after October 21, 1942.

## C. Hog Farm

Forty-one (41) workers, including part-time workers, received shoes. From this number, twenty (20) workers started work after October 21, 1942.

## D. Packing Shed

Fifty (50) workers received shoes. From this number, two (2) workers started work after October 21, 1942.

## E. Hog Slaughter House

Ten (10) workers received shoes. All ten (10) workers started work after October 21, 1942.

## 3. Hospital (Janitors, Laundry workers, Boiler Room, Steam Attendants, Warehouse, Sanitary Corps, First Aid, Messengers, Hospital Kitchen)

One hundred and fifty-two (152) workers received shoes. From this number, sixty-two (62) started work after October 21, 1942.

## 4. Garage

Thirty-eight (38) workers received shoes. From this number, thirty-three (33) started work after October 21, 1942.



## 5. Furniture Factory (War Workers)

Eleven (11) workers received shoes. All eleven (11) workers worked prior to October 21, 1942.

## 6. Motor Pool

Eighty (80) workers received shoes. From this number, twenty-six (26) workers started work after October 21, 1942.

## 7. Public Works Division

Since this Division followed Mr. Coverley's memorandum, many workers did not receive shoes. It seems that Mr. Slattery sent out a memorandum to his sections informing them of the eligibility of the receivers as stated in Mr. Coverley's memorandum and addressing it as in reference to Mr. Hayes memorandum. (A copy of Mr. Slattery's memorandum was obtained from the Maintenance Office.)

## A. Maintenance

Five hundred and eight (508) workers received shoes.

Two hundred and seventy-four (274) workers did not receive shoes because they started working after October 21, 1942.

Because of these conditions, complaints pour in continuously from departments under Mr. Slattery. Two hundred and seventy-four (274) from Maintenance Department, eighty-three (83) from the Construction Department, and eight (8) from the Plumbing Department are affected. In as much as other divisions have been issued shoes on instructions given by a member of the administrative staff responsible for said issuances, we feel that it would be more advisable to treat departments under Mr. Slattery in the same way, though this is not as we originally planned. Mr. Slattery has told our research man that he would be glad to endorse requisitions on condition that such an arrangement would be approved by the Project Director and the Planning Board.



Mr. Coverley

Page 4

April 22, 1943

There were two thousand eighteen (2,018) pairs of shoes in the warehouse on April 19, 1943 according to Mr. Bello.

Very truly yours,

K. Yoshida, Executive Secretary  
of the Planning Board

M. Watanabe, Research Technician

Harry Mayeda

In  
Encl



COPY

WAR RELOCATION AUTHORITY

Tule Lake Project

March 19, 1943

MEMORANDUM TO: All Section Heads  
Public Works Division

SUBJECT: Issuance of Shoes

In accordance with Mr. Hayes' memorandum of March 15, 1943, it is now possible to prepare requisitions for certain amount of shoes.

The various organizations charged with the responsibility for determining the issuance of shoes have imposed the following conditions:

Only persons who have been promised shoes prior to October 21, 1942, and who are still employed in the same Division on the same type of work as they were on that date will be eligible to receive shoes. Another condition imposed requires that all shoes must be returned to the issuing section if the employee transfers to another type of work or is terminated. All shoes are issued on a loan basis and for the use of the employee on the work in which he is engaged.

You should give this information wide publicity within your section and prepare a list of individuals who believe they can qualify under the above conditions. Upon receipt of your list we will have it checked for employment record by our Timekeeping Section. Should the official records of the individuals later reveal they are ineligible, deductions will be made from their clothing allowances to cover the value of shoes thus issued.

/s/ F. W. Slattery  
Chief, Public Works Division

cc-Fujioka  
Hiyama  
Katsuyama  
Planning Board



## WAR RELOCATION AUTHORITY

Tule Lake Project  
Newell, California

March 15, 1943

MEMORANDUM TO: Mr. F. W. Slattery  
Mr. Paul Fleming  
Mr. Mortimer C. Cooke  
Mr. Fred L. Conner  
Mr. C. J. Benz  
Mr. C. E. Ziimer  
Mr. Frank Smith  
Dr. R. M. Pedicord

At a meeting held in the office of the Project Director and attended by the Project Director and representatives of the Planning Board and City Council, it was agreed that certain promises having been made prior to October 21 concerning the issuance of shoes to certain groups would be met. Distribution was to be carried out as follows:

1. All eligible evacuee employees of the Mess Management Section will be issued one (1) pair of shoes each (approximately 2,200 pairs).

2. All eligible evacuee employees of the Fire Control Section will be issued one (1) pair of shoes each (approximately 116 pairs).

3. All eligible evacuee Internal Security Wardens will be issued one (1) pair of shoes each (approximately 165 pairs.)

4. Balance of shoes remaining after the foregoing distributions will be issued to other eligible evacuee workers to whom the issuance of shoes was promised prior to October 21, 1942.

At the meeting it was expressly understood and agreed that the Community Council and the Planning Board, acting jointly, would determine the number of pairs of shoes to be distributed in each division under Paragraph 4 above. It was further understood that only persons to whom the issuance of



shoes was promised prior to October 21 and who had not up until that time or since been furnished shoes would be issued shoes under the agreement. Accordingly the attached tabulation has been prepared. It reflects the findings of the committee and has now been approved by the Project Director.

It is therefore requested that following the tabulation you have prepared requisitions covering those workers in your division reflected in the tabulation and that the requisitions be presented to the warehouse for issuance. Your prompt attention to this detail is requested.

J. O. Hayes  
Acting Project Director

Attachment



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WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

In reply, please  
refer to: OAPD

April 24, 1943

MEMORANDUM TO: Mr. Harry Mayeda  
Mr. K. Yoshida

This memorandum is for the purpose of confirming Mr. K. Yoshida's visit to my office this morning at about 9:30 or 9:45 informing me that the coal crew had quit their work as a result of Teddy K. Ohi being terminated by the Administrative Division as Senior Foreman of the group. It is further for the purpose of clarifying the position of the Authority in this respect.

Before going on, I should like to review briefly the past history of the coal problem of this Project. In August of 1942 the Project experienced its first difficulty. Prior to August we had only been able to buy small quantities of coal, and the handling thereof was not in itself a problem. During the latter part of August, 1942, there were some forty-three cars, which I recall at this time accumulated, and there were but a handful of men to unload this. It was then that the first volunteer groups were called out to assist in the unloading, and this was only accomplished, as you will remember, after some difficulty. In the meantime, it did not alter the fact that the coal had accumulated in somewhat large quantities, that some demurrage had occurred, that the railroad company called our attention to the fact that recurrence within all probability would result in an embargo being placed on the Project, and that, if this were the case, then it would only be with considerable difficulty that carload shipments could again be resumed.

Following this, I met with the City Council on two occasions, explained the problem, and solicited full cooperation. Block managers, incidentally, were also aware of the condition. It was generally agreed that we needed



April 24, 1943

a 200-man coal crew and that work could be promised for at least a period of five months. Afterwards we were successful in building the crew up to approximately 150 men, and further trouble was not again experienced until January of this year. Again shipments piled up and again volunteer groups made available their services and relieved the condition. However, we were again warned by the Southern Pacific Railroad Company that we were holding cars too long and that the delay in unloading shipments appeared to be excessive.

In March when it was found that the coal crew was only working a four-hour shift, which was contrary to regulations under which this Project is obligated to function, the coal crew walked off the job and afterwards lodged their complaint and demands. It was only after considerable delay that the difficulty was ironed out, and in the meantime we were again warned by the Southern Pacific Railroad and the Office of Defense Transportation that unless our tracks were cleared from day to day of shipments, that unless we held demurrage costs to an absolute minimum, an embargo would be placed on the Project. This warning seemed to be final and, as I recollect, I passed it on to you as such. Bending every effort to settle the dispute, the Administration, I believe, was very patient and more than met the problem half way. Again, however, at the close of the dispute we found it necessary to solicit the services of other work groups to clear the tracks and again bring our shipments to a state of normalcy. Following this and on April 6, I addressed a memorandum to you and Mr. Ogi and Mr. Yoshida with reference to the coal crew. I pointed out that the discussions we had in my office did not in any sense constitute a working agreement. We do not have the authority to provide such an arrangement. I so stated this and further set forth that we are governed by Administrative Instructions. Thus it was that we found it necessary to require a 44-hour work week for the coal crew, the same as we would of any other work group. I further pointed out that the Authority must retain administrative jurisdiction over this phase of the program as much as we do over



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other operations and that accordingly assignments would be given by the appointed and responsible member of the staff who has been placed in charge of the operation. Naturally, therefore, if there are members of the coal crew whose services are not satisfactory to him and if he has reason for not wishing to continue their services with the coal crew, then it is within his authority to dismiss such people from the crew. Finally, in closing my memorandum of April 6 I asked that every effort be made to discourage forceful demonstrations such as was experienced this morning. I stated that the Authority would not recognize or be receptive to any disputes that were presented in the form of forceful demonstrations.

This morning when Mr. Yoshida informed me that the coal crew would only go back to work on the basis that Mr. Ohi be reinstated, I found it necessary to take the following steps:

1. To prevent an embargo being placed on the Project, I instructed Mr. Busselle to get in touch with the Ninth Service Command (District Engineer) and to reallocate or divert the coal that we now have on the tracks here at the Project and at Tulake to be unloaded. There are approximately twenty cars.

2. I further instructed Mr. Busselle to notify the Ninth Service Command to discontinue until further notice any further shipments of coal to this Project.

3. It was requested to Mr. Busselle that he notify the District Engineer to reallocate or divert any coal shipments that are now in transit.

An immediate shortage of coal will not be experienced. We have enough on hand to provide our needs for approximately two months. However, this in itself is not adequate protection for if shipments do not continue to come into the Project, then most certainly by winter we shall again be faced with a critical shortage, a shortage that we may not find ourselves in a position to correct. We have been advised that unless we get coal in during the summer months



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in reasonably large shipments, we can expect to go without during this coming winter.

The above is being passed along to you for whatever action you may wish to take. I am writing it to go on record that when and if the Project is without coal, it is not the fault of the administration. I have repeatedly stated that forceful demonstrations cannot be tolerated. I have further pointed out that unless coal shipments are promptly unloaded, there will be no coal. As a matter of fact, if all shipments are not promptly unloaded, then there will be no shipments. You cannot in time of war tie up railway facilities. There is a board appointed to prohibit this, and their action is direct in that they place an embargo on any agency that does not promptly release these facilities.

You may wonder as to why we found it necessary to take the action that we have right now. I found it necessary since from past experience it has always taken several days to line up volunteer crews and, further, I can hardly ask the Agriculture Division or the Public Works Division to assist in the unloading when the coal crew itself is not working. I was told by Mr. Yoshida that the coal crew would go back to work providing only that Mr. Ohi was reinstated. In view of this and as I have stated, I can only see another embarrassing delay in relieving the condition. Therefore, to insure that we will not have an embargo placed on the Project and that at least for the time being food shipments and other miscellaneous shipments will continue to flow into the Project, the action stated above has been taken.

I shall be glad to discuss the matter with you or any committee that may be selected. I hope that you will let all residents within the Center know what action has been taken, the reasons therefor, and of the serious nature of the problem.

J. O. Hayes  
Assistant Project Director



April 24, 1943

P.S. to Harry Mayeda: Since writing this memorandum and as you are aware, Mr. Knight has discussed the coal problem with Ninth Service Command officials. Finally he talked to a Mr. O'Leary of Seattle who is in charge of all coal contracts for the Ninth Service Command. As a result of Mr. Knight's discussions with Mr. O'Leary, I placed a call to Mr. O'Leary in my office in which you listened in. As Mr. O'Leary pointed out, if we stop shipments, contracts under which shipments are being made and have been started will be void, and if and when new ones can be entered into, it will only be after that that shipments can be resumed. Mr. O'Leary, as you will recall, is quite concerned and even suggested an acceptance of demurrage to continue the shipments. I believe I have explained why we cannot permit demurrage. In view of what Mr. O'Leary said to me and which you are aware of, I am not going to stop shipments until Monday. If in the meantime you are successful in correcting the condition to the satisfaction of both parties, then shipments will not be stopped nor will the coal that is on the tracks be sold. However, this is only in force until Monday morning, and if there has not been an agreement reached by that time, then disposition will be made as indicated in the attached.



WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

In reply, please refer to:  
OAPD

May 13, 1943

MEMORANDUM TO: Planning Board

Attention: Mr. Harry Mayeda

SUBJECT: Volunteer Coal Crew Workers

This will confirm my telephonic conversation with Mr. Mayeda on Thursday, May 13, concerning volunteer coal crew workers. The point in question specifically was as to whether or not workers were to be excused from their post of duty to assist in the volunteer work being done. The answer was a definite affirmative--yes.

Some time back when we were using volunteer workers, all Division Chiefs were notified that, if any of the workers within their Division wanted to volunteer to assist in unloading coal, they were to be excused and given credit for having served at their post during the days they were with the volunteer coal crew. This still holds true. It is only right that it should be done in this way. Obviously, in a community problem of this type, it may be expected that everyone would be willing to do his share.

Of course it would not be expected that the entire farm crew, for example, would be used on a given day. On the other hand, a representative number from the farm crew could be excused without causing too great an inconvenience in farming operations. Likewise, the same would hold true in the case of wardens, public works activities, etc.



Planning Board

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May 13, 1943

I hope that this answers your question. If it does not, please feel free to call upon me for any further clarification that may be needed.

/s/ J. O. Hayes  
Assistant Project Director



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WAR RELOCATION AUTHORITY  
Tule Lake Project  
Newell, California

June 10, 1943

MEMORANDUM TO: Messrs. Urashi and Dote

SUBJECT: Coal Crew

This will acknowledge Mr. Urashi's memorandum of June 7. For your information, it is not anticipated that we will receive further kindling wood or coal shipments for some four or five months. In view thereof, it is not proposed to continue the coal crew as such and other employment, therefore, must be found.

Temporarily at any rate, it is proposed to transfer the coal crew en masse to the Transportation and Supply Division to assist in the movement of warehouse materials. It is proposed that Mess Management warehouses occupy the tent factory. This requires handling of a great volume of materials. It is felt, therefore, that the size of the coal crew is none too big for the job that is to be done. In all, it is thought that the work in question will perhaps require one week. At the close of this, it is felt that perhaps 20 or 25 men will be transferred to the Maintenance Section where they will be employed by Mr. Lauritzen not as a coal crew but as a labor gang. At such time as it becomes necessary, it is thought that they will, in connection with their other duties, distribute coal from stock piles or kindling wood from stock piles, whichever the case may be. The balance of the crew will be given employment elsewhere and plans are under way at the present time to find jobs for them.

/s/ J. O. Hayes  
Assistant Project Director