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EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE FOR EMERGENCY MANAGEMENT

OFFICE MEMORANDUM

TO: Mr. W. Ray Johnson

DATE: April 8, 1943

FROM: Joe McClelland

SUBJECT: QUARTERLY REPORT

We have just received instructions concerning the preparation of our quarterly report, covering the period January 1 to March 31. Quoted below are the paragraphs from the instructions which concern your division and upon which we are expected to report.

"Community Government. This section should trace developments in self-government, activities of the council, development of the charter, work of the judicial commission, significant ordinances, etc.

Consumer Enterprises. Indicate the enterprises in operation, volume of business in each, organization of a co-operative association, trends in business of each enterprise, and other pertinent facts. The effect of rationing should be noted.

Religion. Faiths and denominations in the center and contacts with outside religious groups.

Community Activities. Since this heading covers an extremely broad gamut of activities (recreational, etc.), only the principal types should be indicated."

JMM.
byry
Joe McClelland
Reports Officer

As we wish to have a very accurate and well-prepared report, we have set the date as Saturday, April 17, as the deadline. It is essential that your report reach the Reports Office not later than this date; earlier, if possible.



GRANADA PROJECT
AMACHE, COLORADO
Report for Quarter Ending March 31, 1943

COMMUNITY SERVICES DIVISION

COMMUNITY SELF-GOVERNMENT

The Council has perfected, approved and adopted Ordinances covering Center activities. These Ordinances met with unanimous approval of the Block Representatives. Following the adoption of the Ordinances, membership for the Judicial Commission were nominated and approved. The Block Managers have agreed to serve on the Arbitration Commission. The Arbitration Commission is now in position to handle any disputes brought before it.

Relocation has greatly affected the composition of the Council. Many of our young men have gone out for jobs and practically each week new elections have to be conducted for new Block Representatives to replace those who are leaving the Center. The age limit of the new Council is gradually lowering. It is roughly estimated that the average membership of the present Council is lower by eight years than the Temporary Council which served last fall. Consequently, the influence of the Council is somewhat affected by the lower age group of its members. This presents a real challenge to the Council to be active and alert concerning all problems arising in the community. The Block Managers Assembly consisting almost entirely of Issei has been very active, not only in problems concerning block administration, but in affairs concerning the Center as a whole. There is some likelihood that this body by virtue of its own strength and prestige will assume some of the functions which normally might be carried by the Council if the Council is not alert to its obligations and responsibilities.

RELIGIOUS SERVICES:

Church attendance continues to be good. With the approach of the Easter Season, the Protestant churches naturally have a rising attendance. The Week of Dedication which was sponsored by the English division of the Protestant Churches during the last of March was well attended. Some of the younger ministers will leave for school and relocation about the first of April. This will leave the younger group inadequately staffed as far as religious workers are concerned. Some thought has been given by this group in regard to the employment of a Caucasian to work with the young folk. Nothing definite, however, has been decided upon at this time.

Dr. Kirby Page was one who visited the Center during the Week of Dedication and delivered two addresses. Rev. Gordon Chapman of the Protestant Commission also visited the Center during the quarter and spoke both to the Issei and Nisei. Father Lavery of California visited a small group of Catholic members during March.

COMMUNITY ACTIVITIES

The Community Activities program of this Project has radiated from an objective of development individual and community sufficiency in providing initiative, industry, and leadership.

Activities Management:

The idea of a community organization to be developed along the lines of a Belgian co-operative crystallized in December, 1942. A committee was appointed by the Community Council, with the consent of the management of the Community Enterprise Co-operative. This committee began to operate the motion picture entertainments of the Center which was divided into seven districts of four blocks each.

Motion Pictures:

Two shows are held each evening in the mess hall of a district, with the location rotated so that each mess hall or block has two picture shows each month. The show is the same film each night except for specials when the show may offer a choice, but each film plays several nights which allows the entire camp to see a program without crowding and without any one having to walk more than one and a half blocks to attend an entertainment. Hollywood productions form the bulk of the programs which are ordered from several distributors and the management makes an effort to improve the quality each week.

An admission of five cents for children and ten cents for adults pays for the rental on films and more than \$100.00 per week above the cost of the films is turned into a fund for paying the cost of Community Activity. This income is entirely supplied by the inhabitants of the Center.

The average weekly attendance is approximately 60% of the inhabitants of the Center and with an average of two hours time for each program, takes care of more than 8000 leisure hours of time each week.

Other Entertainments:

Social dancing has not been promoted, but permitted in small groups rather than at large center gatherings. This policy is due to the persistence of groups of young men gaining admittance without being accompanied by young ladies and an insistence of these young men of securing dances via "tag" procedures.

Some Japanese dramatic entertainments and victrola record recitals have been held and enjoyed very much by older people.

Athletics:

Basketball rivalry between organized teams was keen during the months of January, February, and March. Several hundred boys and men participated but only two girls teams developed. The sportsmanship was splendid under Japanese officiating, and after paying rents upon the high school gymnasium at Granada, and the evacuee supporters walking about three miles to games, the finance was a success for the season. Spectators and teams used many hours of their leisure time in this activity.

Community Centers:

Those blocks which were fortunate enough to have recreation halls that were not occupied by stores, churches, or schools were presided over by a custodian leader during the winter but with the coming of open weather, indoor activities were abandoned and used only in stormy weather. Experience indicated that block responsibility is the proper method of control.

Block Play Activities:

Open weather, bats, balls, volley ball courts and diamonds with encouragement for each block to get to work, started a development of activity. Gradually the "spirit of play" with a discovering that working together gets things ready and going, has started the development of leadership and democratic association. Each evening after the day's work and the dinner hour, hundreds of boys and girls may be seen playing soft-ball, volley-ball, marbles, tops, flying kites, going to the movies, a party, entertainment or dance. There is no regimentation, highpressure leadership, or artificial or forced participation.

Organized Athletics:

Those who specialize in basket-ball, base-ball, soft-ball or other activities have a chance at league competition.

Hiking:

Walking to Granada, or to the river, or to visit the farm activities has been very beneficial for Saturday and Sunday hikes. Small, well sponsored and managed groups enjoy this activity.

Measuring Activity:

Many are using leisure time for enjoyable health, body building, and mind and morale strengthening activity. Association in a common purpose is developing leadership and appreciation of democracy. Measured in hours, the participation is large.

CO-ORDINATING COUNCIL:

The Co-ordinating Council has continued to act as a general co-ordinating unit for activities of a recreational or educational nature. One very significant program sponsored by the Council was a conference on March 13th, 1943. This program was as follows:

REGISTRATION - Y.W.C.A. Club in Charge

COMMUNITY SINGING - Henry Suzukida

"WHAT ARE THE ELEMENTS OF A GOOD COMMUNITY?"

Summary of discussions carried on in various groups.

CONCRETE EXAMPLES OF GOOD COMMUNITY THINKING AND PLANNING

Outstanding achievements in other Relocation Centers - Joe
Okida in charge

SUPPER - FELLOWSHIP - Women's Federation in charge

HOW CAN WE ACHIEVE A GOOD COMMUNITY IN ANACHE?

Explanation of purpose and work of CO-ORDINATING COUNCIL

BREAK UP INTO SECTIONS

Section 1 - Environment
Section 2 - Character-Building
Section 3 - Research-Adjustment
Section 4 - Resettlement

RESPONSIBILITIES AND ASSIGNMENTS

General Chairman - Jimmie Yamanaka
Promotion - Hana Uno, Oski Taniwaki
Arrangements - Harry Takei, Mrs. Miyahara
Program - John Moore, Masao Satow

ORGANIZATIONS & DEPARTMENTS:

- | | | |
|-----------------------|-----------------------|----------------------------|
| 1. Women's Federation | 8. Buddhist Church | 15. Community Enterprise |
| 2. Boy Scouts | 9. Documentation | 16. Catholic Young People |
| 3. Y.M.C.A. | 10. Community Council | 17. Seventh Day Adventists |
| 4. Y.W.C.A. | 11. Pioneer | 18. Girl Scouts |
| 5. Recreation | 12. Education | 19. Y.M.W.B.A. |
| 6. Social Services | 13. Police | 20. Christian Young People |
| 7. Christian Church | 14. College Council | |

HOUSING

Housing facilities have materially improved during the quarter. Eight large apartments which were formerly used as Baby Food Stations have been turned back to housing. With this increase in facilities, plus vacancies occurring as workers leave the Center, it gives us at this time approximately thirty vacancies. This is by far the highest number of vacancies since induction. Some overcrowding has been alleviated due to the fact that a large family will customarily lose a member or two during the spring and summer season when they go out of the Center to work.

COMMUNITY ENTERPRISES

Considerable progress was made in the business development of the temporary Community Enterprises during this quarter. In the last week of 1942, Kendall Smith succeeded J. L. Rogers as the appointed personnel superintendent of the Enterprises. Early in January, a balance sheet and operating statement was prepared and published, showing a net gain of \$10,803.15 for business operations in 1942. Business volume continued to increase over the previous high month in December and reached a total of \$119,859.77 for this quarter. Of this sum \$9,169.33 came in from the various shops including the dry cleaning office which receives a commission from a laundry and dry cleaning establishment in Lamar, Colorado.

Early in February, the shoe store, considerably streamlined, opened for business only to be closed temporarily preceding the beginning of shoe rationing. During the same month, due to a WRA demand for the space in the laundry room, the beauty shop was closed and has not as yet been reopened.

In March, according to the request of the temporary board of directors, an accountant from Consumers Cooperative Association, North Kansas City, Missouri, made an audit of the books as of February 28th, 1943, which represents the closing date of the second quarter of the fiscal year of the cooperative being organized to succeed the temporary Community Enterprises. General improvements of the business condition include a reduction of employees by about one-third, increase of the business volume, as compared to the previous quarter, seventy-five percent, and as the result of controlled buying during the past two months the accounts payable are being reduced at an average rate of more than five thousand dollars per month. To this date, no capital has been put into the business of Community Enterprises; however, the newly organized cooperative, which is prepared to take over the entire business on April first, is ready to pour over \$25,000 of membership capital into the business.

From a cooperative and educational point of view there was also much

progress during this quarter. The temporary board of incorporators of the Amache Consumer Enterprises signed articles of incorporation on January 25, 1943; then, after mimeographing and distributing over 3000 copies of the proposed by-laws in both English and Japanese, the ten incorporators, assisted by the 29 Block Managers, conducted a ten-day charter membership drive during the latter part of February. The result exceeded all expectations for nearly 2400 persons, including fifty of the appointed personnel, paid in over \$25,000 for membership certificates or stock at five dollars each. Two blocks raised over \$2000 each, and several blocks secured over one hundred charter members. Cash prizes totalling \$100.00 were awarded to eleven blocks which topped the list for either membership or capital.

With this evident and vital interest in the cooperative program for the Center, the incorporation committee proceeded to complete their work during the month of March. The by-laws were adopted, two elections were conducted among the 2400 new members to obtain a new board of directors and auditing and membership committees, and two of the key employees were sent to North Kansas City, Missouri, to attend the annual co-op school for employees.

As this quarter closes the board of incorporators have just completed a difficult job, and they have called a meeting of the new board and the employees and made the necessary reports of the completion of their work as incorporators. The new board has organized, named its officers, accepted the audit as of February 28, 1943, and is on the point of naming a general manager to manage the Amache Consumer Enterprises, Inc., beginning April 1, 1943. On that day, the use of scrip books will supersede the use of cash register slips which will all be called in for recording by April 15, 1943. Thus, on the signing of proper transfer agreements, the time of the temporary Community Enterprises expires as of this date.

INTERNAL SECURITY:

The Police Department at the beginning of January 1st was located in three separate sections of the Center. Office No. 1 was located in one of the inner barrack rooms in the 6F Block, No. 2 was located in one end of the 11F Recreation Hall, and No. 3 was located in the 11H Recreation Hall.

There was no means of communication between the three places, unless we sent a runner or an officer in a car. It was a very unsatisfactory set-up for an efficient Police Department. We asked some of the residents

to move so we could use a barrack centrally located, however, we were forced to give up this idea due to their complaints. We were unable to get material for a police building and were told that even if we did secure the material, we would not be able to get it built before spring. We looked around and found some WPA buildings which had been hauled into the Center and piled up as junk. Only one of these buildings was complete.

With the consent of the Project Director, we were able to haul the old WPA building which was in sections to the site where we were to build the Police Station. Due to the fact that the carpenters were working on the administrative staff quarters, we were unable to secure carpenters to help us. Finally, we were able to get the Japanese Police to help us and on the 15th of February, we were occupying our new building. It is a very comfortable station, 20 feet wide and 60 feet long, and is finished on the inside with wall fibre board. By building this station out of scrap material, we are now centrally located, and have given up one large barrack room, and parts of two badly needed recreation halls.

All the police now go to work from the one central station, and receive the same orders which makes for a much more efficient police force. We have had classes in this new building on traffic enforcement, and investigation of crimes.

During the month of January, we tried to educate the public in the methods of safety and the necessary rules for enforcement of order in the Center. We tried to stop the professional gamblers, making two arrests, and convicting nine for gambling. We had several reported thefts of money, but on investigation, we found that in each case, it was merely a matter of misplacing the money.

Following is a list of the cases handled by the Police Department:

Gambling	2 cases	9 convicted
Fighting	6 cases	Settled by the Police
Destruction	4 cases	5 arrests - cases closed
Burglary	3 cases reported -	2 unfounded (money found in homes) 1 case cleared
Disturbing Peace	2 cases	7 convicted, jailed or fined
Thefts	2 cases	Goods recovered, one case prosecuted by military

In closing, we wish to state that the Police Department has been reduced from 82 members to 55 members, and the type of police work is much more efficient.

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COMMUNITY MANAGEMENT DIVISION
Narrative Report
June 30, 1945.

EDUCATION

Operations within the educational section have practically ceased, only the nursery school program, with two elementary teachers in charge, was functioning at the end of the month. All other instructional courses which continued into June, including the auto mechanics class and practical sewing instruction, were concluded during the month. Two trainees are being maintained in the technical department of Community Activities on movie projection work until later in the summer.

Mr. J. K. Corbett, High School Principal, resigned June 15. The Guidance Counselor is now working in conjunction with the Relocation Office. The time of the remaining educational staff was being devoted to final reports research and compilation and to the disposal of school property. Twenty secondary and fifteen elementary teachers and various members of the administrative staff terminated their employment during June. Twenty-two members of the teaching staff are continuing to work in detail capacity on other center operations.

Elementary transcripts for grades one to eight have been completed for all students. Transcripts have also been completed for all high school seniors. The work of recording grades and credits for grades nine to twelve is in progress preparatory to the preparation of transcripts.

The visit of Dr. L. K. Ade of the Washington office, during the early part of the month, was very helpful in crystalizing a full understanding of the form and content desired in connection with the final report.

INTERNAL SECURITY

The Internal Security staff remained intact and there were no significant problems with reference to maintenance of law and order within the center during June. The center office of Internal Security was transferred to the vacant high school building as a means of providing closer contact with the community and greater protection of the high school property.

HEALTH

In line with the policy statement issued by the Washington office, close attention is being given to practical curtailment in hospital and surgical services. This is being adjusted in relation to the policy statement and availability of both evacuee and appointed staff workers.

Mr. Earl S. Ireland, Hospital Administrator, announced his intention to resign during the early part of July. It is not intended to replace

him through Civil Service recruitment of another person; available center personnel will assume this function. It was also indicated that Mr. Earl J. Pfeifferberger would resign during July to return to employment with the Veterans Bureau.

The Chief Medical Officer, Dr. T. B. Cracroft, accompanied two hospital patients to the West Coast where transfer facilities had been accomplished. On the whole the Health Section continued to operate in a smooth fashion without any special problems.

The visit, during the month, of Miss Helen K. Shipps, Medical Social Consultant, proved highly beneficial not only for the Medical Social Worker's department at Heart Mountain but in creating a wider understanding among the evacuees concerning the procedure and attention being given to the transfer of medical patients for institutional treatment in other sections of the country.

WELFARE

With the detail of various members of the educational staff, the addition of a clerk-stenographer and the arrival for duty of Miss Lucille Wilson, Assistant Counselor, and Sonia Wachstein, Junior Counselor, during the month, time was necessarily expended in adjusting the organization and in assisting these new staff members in becoming familiar with the work. By the end of the month, however, the work of the Section was well under way and functioning effectively on the major job of contacting, interviewing and developing relocation summaries for dependency families.

The revised procedure for handling furniture grants was effectively inaugurated through detailed statements in the center newspaper and bulletins and by personal discussion with community leaders.

The work of completing summaries, while progressing satisfactorily, can hardly be completed by August 10 as requested by the Washington office. However, every effort is being made to do this. Every known dependency case is now the responsibility of some counselor and at least initial interviews have been completed in all cases.

COMMUNITY ACTIVITIES

With the completion of school some community concern developed relative to providing supervised activities for the youth of the center during the summer months. Community Activities has given intensive study to this problem and appeared to be meeting the need in various ways, including organized summer religious instruction, provided by both the Community Christian and Buddhist Church groups; intensified temporary Boy and Girl Scout and Campfire Girl activities; organization of a Junior Softball League for grade school boys, and organized community-wide marble tournament; and, intensified supervision and planned activities in each of the block recreation halls. All planning and scheduling of activities of adult groups was discontinued by Community Activities.

The center-wide farewell picnic which had been scheduled several times in May was finally held June 3, although a rainstorm during the afternoon prevented completion of all anticipated program activities.

The major interest of adult groups has been in softball activities, however this activity was disintegrating by the first of July because of the preoccupation of the older people in relocation problems.

The general policy governing community activities, as formulated during the month in a conference between Community Activities supervisors and Administrative staff members, is to let organized activities taper off and disappear in a natural fashion which is found to be resulting from relocation not only of Community Activities supervisors but of other evacuee residents.

COMMUNITY ANALYSIS

The Community Analyst was absorbed in observing and recording relocation trends primarily through consultation with evacuee residents and through a detailed study being conducted with reference to attitudes and actual relocation among the residents of one particular block. His detailed reports have been submitted weekly to the Washington office.

BUSINESS ENTERPRISES

A new chairman of the Trust Committee was elected during June, also a new general manager was appointed. All officers of the Board of Trustees were re-elected. Two new trustees were selected by the Trust Committee to fill vacancies.

The conflict between the Community Council and Business Enterprises which had become somewhat critical in May was not apparent during June. The Board of Trustees and the special committees set up within the Trust Committee to deal with problems of liquidation, seemed to conscientiously concentrate their attention on the matter. However, it was felt that not enough attention was being given to actual disposal of excess or slow moving merchandise. The total value of Business Enterprise inventory continued to drop, being reduced to approximately \$42,000 at the end of May.

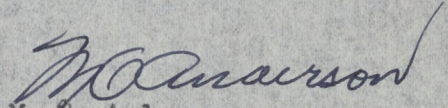
The Board of Trustees had determined to send delegates to the All Center Business Enterprise Conference at Salt Lake City, scheduled for the early part of July.

Further steps toward liquidation were the decision to close the radio repair shop and conduct another special sale within the very near future.

COMMUNITY GOVERNMENT

The problem of relocation was particularly significant among councilmen during the month. Two key members actually relocated and two others signified their intention to do so. The latter two are particularly significant since they have been serving as the chairman and vice chairman of the Council and comprised the two strongest individuals as opposed to WRA's relocation policy and who had been considered the most negative in the matter of relocation. Their decisions were sudden and unexpected and are expected to have significant effect on the community as a whole.

In previous monthly reports it has been noted that the Council continued to remain pre-occupied with purely local problems considered to be somewhat insignificant in relation to the larger, broader questions of relocation. It is felt that this condition definitely changed during June, not to the point where the Council shifted to a vocal pro-relocation attitude but in a noticeable growing indifference to local questions of center operations. The Evacuee Relocation Planning Board had regular meetings and appeared to be functioning in a modified way, even though the activities of the Board had not crystalized into a dynamic agency by the end of the month. No permanent executive secretary to the Board has, as yet, been determined upon though a sustained effort seemed to be under way to agree upon the selection of a well qualified person.


M. C. Anderson
Assistant Project Director